

# APFASL: MILESTONE REVIEW

## CHARTING THE PROGRESS AND PATH FORWARD

THE ASSOCIATION OF PUBLIC FINANCE ACCOUNTANTS OF  
SRI LANKA | THE PUBLIC SECTOR WING OF CA SRI LANKA

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## FOREWORD

It is with immense pride and satisfaction that we present this milestone review of the Association of Public Finance Accountants of Sri Lanka (APFASL), charting its remarkable journey since its establishment in 2012. Over the past decade, APFASL has played a transformative role in strengthening Public Financial Management (PFM) practices in Sri Lanka, setting benchmarks for excellence, professionalism, and accountability within the public sector.

As the Public Sector Wing of the Institute of Chartered Accountants of Sri Lanka (CA Sri Lanka), APFASL was conceived with a vision to elevate the standards of public sector financial management through capacity building, advocacy, and innovation. From the introduction of IPSAS-based Sri Lanka Public Sector Accounting Standards (SLPSAS) to the launch of professional qualifications such as the CPFA, APFA and MPFM, our initiatives have significantly contributed to fostering a culture of professionalism and transparency in the public finance landscape.

This document highlights our key achievements, strategic partnerships, and the invaluable impact we have had on public finance in Sri Lanka. It also underscores the unwavering commitment of our stakeholders, including CA Sri Lanka, the Ministry of Finance, National Audit Office, development partners, dedicated members, and our staff whose contributions have been instrumental in shaping our success.

As we reflect on the milestones reached, we also recognize the challenges that lie ahead. APFASL remains steadfast in its mission to advance PFM practices and address emerging needs in governance, transparency, and accountability. We are confident that with continued support and collaboration, we will forge new pathways to enhance public sector excellence and make lasting contributions to Sri Lanka's economic stability and growth.

On behalf of the Board of Management and our partners, I extend my heartfelt gratitude to everyone who has been part of this journey. Together, let us build on these achievements and work towards an even brighter future for public financial management in Sri Lanka.

V Kanagasabapathy  
President  
Association of Public Finance Accountants of Sri Lanka (APFASL)



## INTRODUCTION TO APFASL

The Association of Public Finance Accountants of Sri Lanka (APFASL) was established in terms of an Articles of Constitution in 2012 as the Public Sector Wing of the Institute of Chartered Accountants of Sri Lanka (CA Sri Lanka). Its primary mandate is to enhance Public Financial Management (PFM) practices in Sri Lanka by promoting excellence, accountability, and transparency in public sector financial management.

Operating as a dedicated division of CA Sri Lanka, APFASL serves as a dynamic platform for public sector accountants and finance professionals, equipping them with the knowledge, skills, and professional credentials necessary to meet the evolving demands of the sector. It also acts as a trusted partner to government institutions in implementing initiatives to improve governance and financial stewardship in Sri Lanka.

APFASL's governance structure is led by a 16-member Board comprising eminent professionals, including the Auditor General, Commissioner General of Inland Revenue, Director Generals from the Departments of State Accounts, Public Finance and Public Enterprises of the Ministry of Finance, senior public officials, the President & Vice President of CA Sri Lanka and the President & Secretary of the Association. This collaborative model ensures that the association remains closely aligned with national priorities in public sector financial management.

Among its notable achievements, APFASL has issued the International Public Sector Accounting Standards (IPSAS) based Sri Lanka Public Sector Accounting Standards (SLPSAS), introduced qualifications such as the Chartered Public Finance Accountant (CPFA), and implemented capacity-building programs including the Diploma in Local Government Financial Management (DLGFM) and the Master of Public Financial Management (MPFM). The association also plays a pivotal role in hosting public sector-focused events, including the Best Annual Report Awards (BARA), seminars, and research based annual conferences.

As a self-funded organization, APFASL has steadily expanded its scope and influence through strategic partnerships with international funding agencies and government entities. With a focus on professionalizing the public sector workforce, APFASL continues to champion reforms, develop standards based on IPSAS, and deliver training to elevate the quality of financial management in Sri Lanka's public sector.



## KEY MILESTONES

### Formation and Governance

The Public Sector Financial Accounting Faculty of CA Sri Lanka was transformed into the Association of Public Finance Accountants of Sri Lanka (APFASL) in 2012 through a joint arrangement between the Institute of Chartered Accountants of Sri Lanka (CA Sri Lanka) and the Institute of Public Finance and Development Accountancy (IPFDA). This partnership established APFASL as a dedicated division of CA Sri Lanka, also known as its Public Sector Wing. Shortly after its inception, APFASL introduced the Associate Public Finance Accountant (APFA) and Fellow Public Finance Accountant (FPFA) membership categories, marking the first step toward professionalizing public finance accounting in Sri Lanka.



*APFASL First Board of Management*

Governed by a Board, APFASL ensures representation from key public finance entities, including the Ministry of Finance (MoF), the Auditor General's Department, the Dept of Inland Revenue and CA Sri Lanka. This governance structure facilitates strategic decision-making to meet public sector needs effectively.

### Strategic Partnerships and Key Initiatives

APFASL has established several strategic partnerships that have strengthened its ability to deliver on its mandate:

### Collaboration with CIPFA (UK) and CA Sri Lanka:

In 2015, APFASL facilitated a significant partnership with the Chartered Institute of Public Finance and Accountancy (CIPFA), London, and CA Sri Lanka. This collaboration introduced the Chartered Public

Finance Accountant (CPFA) qualification to Sri Lanka, enabling public sector professionals to gain globally recognized credentials.

### Development of Sri Lanka Public Sector Accounting Standards (SLPSAS):

Public Sector Financial Reporting Faculty of CA Sri Lanka initiated the establishment of Sri Lanka Public Sector Accounting Standards Committee of CA Sri Lanka in collaboration with the Ministry of Finance and played a pivotal role in issuing the First Volume of four SLPSAS aligned with IPSAS in 2009. APFASL continued with the initiative in issuing the Second Volume of six SLPSAS in 2012 and the Third Volume of ten SLPSAS in 2018 all aligned with IPSAS. Additionally, in 2018, APFASL introduced a new system of accounting together with a simplified version of SLPSAS specifically tailored for Local Authorities, improving compliance and accountability at the grassroots level.





### *Capacity Building through CPFA:*

The CPFA examination process commenced in 2016, laying a structured pathway for public sector finance professionals. APFASL engaged the first, second, and third batches of CPFA members during 2017, 2018, and 2019, based on a rigorous merit-based process.

### *Launch of the DLGFM Program:*

In 2022, APFASL introduced the Diploma in Local Government Financial Management (DLGFM) program, aimed at enhancing financial literacy and governance capabilities of local authority personnel.



*Launch of DLGFM – Kilinochchi*



*Launch of the MPFM Degree Program*

### *Launch of the MPFM Degree Program:*

To meet the growing demand for advanced training, APFASL launched the Master of Public Financial Management (MPFM) degree program, offering specialized courses, including modules on SLPSAS.

### *USAID Project on SLPSAS:*

APFASL secured support from USAID to fund initiatives promoting SLPSAS adoption, thereby driving higher standards in public sector financial reporting.



*SLPSAS Program (USAID)*

These milestones underscore APFASL's role as a transformative force in Sri Lanka's public finance sector, continuously striving to professionalize and elevate public financial management standards across the country.

## **Achievements and Contributions**

### *Enhancing Standards*

APFASL has been instrumental in advancing public sector financial reporting in Sri Lanka by developing and issuing Sri Lanka Public Sector Accounting Standards (SLPSAS) based on International Public Sector Accounting Standards (IPSAS). These standards promote transparency, consistency, and accountability in public financial management. Key milestones include:

- Publishing the Second Volume of SLPSAS in 2012 and the Third Volume in 2018, aligned with international best practices.
- Introducing a new system of accounting supported by a simplified version of SLPSAS in 2018 tailored for Local Authorities, ensuring even grassroots-level public entities comply with robust accounting standards.
- Partnering with USAID to promote the adoption of SLPSAS, further driving the public sector toward international benchmarks.

### *Professional Development*

APFASL has significantly contributed to professionalizing public sector financial management by introducing globally recognized qualifications and advanced training programs:

- Chartered Public Finance Accountant (CPFA) Qualification:

Launched in collaboration with CIPFA (UK) and CA Sri Lanka, the CPFA qualification provides public sector professionals with global recognition and advanced skills in public finance. The qualification was complemented by merit-based engagements of CPFA members in 2017, 2018, and 2019.

- Associate Public Finance Accountant (APFA) and Fellow Public Finance Accountant (FPFA) Memberships:

These membership tiers recognize expertise and commitment in public financial management and serve as a benchmark for professional excellence.

### *Capacity Building*

Recognizing the importance of continuous learning, APFASL has conducted numerous training programs, seminars, and certification courses to enhance the skills of public sector professionals:

#### *Training Programs and Seminars:*

Regular workshops and seminars have been organized to address emerging challenges and provide updates on changes in financial regulations, legislative frameworks, and global trends. Through targeted training sessions, APFASL has facilitated the adoption of SLPSAS and enhanced the technical expertise of public sector finance professionals, ensuring the successful implementation of these standards.

These achievements reflect APFASL's commitment to fostering a culture of excellence, accountability, and innovation in Sri Lanka's public financial management sector. The organization's initiatives have had a profound impact on professional development, standard-setting, and capacity building, elevating the standards of public sector finance to meet both national and international expectations.



## RECOGNITION AND IMPACT

The contributions of APFASL have not only enhanced the public finance landscape of Sri Lanka but have also gained significant recognition both locally and internationally. The association's unwavering commitment to improving financial transparency, strengthening public sector governance, and promoting best practices in fiscal management has led to substantial impact in the country and beyond.

*Case Study on Sri Lanka by the Confederation of Asian Pacific Accountants (CAPA) on Professional Accountancy Organizations Engaging with the Public Sector*



Having recognized the role played by the APFASL in working closely with the public sector in strengthening financial management practices in the country, CAPA has done a Case Study on CA Sri Lanka's Engagements with the Public Sector and launched the publication at the World Congress held in Bombay in November 2022 citing APFASL's contributions to enhancing public sector financial management as examples of best practices setting a model for developing countries.

*Hosting the Best Annual Report Awards (BARA) Since 2017*

The Best Annual Report Awards (BARA) competition, which has been held annually since 2017, has become a benchmark for financial transparency and accountability within Sri Lanka's public sector. By hosting this competition, APFASL has:

- **Elevated the Standards of Public Sector Financial Reporting:** The recognition of best practices through BARA has motivated public institutions to align their financial reporting with international standards. The competition has also served as a catalyst for improving governance, fostering a culture of transparency, and enhancing public sector accountability.
- **Strengthened Public Sector Partnerships:** The BARA event has brought together a diverse group of stakeholders from the public sectors, including Central and Local government institutions, Statutory boards, Universities and Research Institutions.
- **Gained Local and International Recognition:** Over the years, the awards have gained widespread recognition as a leading event for evaluating public sector financial reporting. Public institutions across Sri Lanka now view BARA as a prestigious event that encourages continuous improvement



*Best Annual Report and Accounts Ceremony 2017*



*Best Annual Report and Accounts Ceremony 2024*



### *Enhanced PFM Practices Recognized Locally and Internationally*

APFASL's consistent efforts in enhancing Public Financial Management (PFM) practices in Sri Lanka have had far-reaching effects, acknowledged both domestically and internationally. Key highlights include:

- **Adopting Global Best Practices:** APFASL's development and promotion of Sri Lanka Public Sector Accounting Standards (SLPSAS) aligned with International Public Sector Accounting Standards (IPSAS) has brought Sri Lanka's public financial reporting in line with global best practices. This alignment has helped improve the credibility of Sri Lanka's public sector financial statements and budgeting processes.
- **Improving Fiscal Governance:** Through its various initiatives and advocacy, APFASL has contributed to strengthening fiscal governance in Sri Lanka. The association's involvement in the reviewing of new public finance laws, such as the Public Financial Management Act, the new Central Banking Act, the Anti-Corruption Act and the Public Debt Management Act, has been pivotal in ensuring that fiscal policies align with international best practices for transparency, accountability, and sustainability.
- **International Recognition:** APFASL's dedication to advancing public financial management (PFM) has earned recognition from international organizations. Its efforts in improving public sector financial management have been highlighted as best practices for developing countries, serving as a model for fiscal reforms in South Asia, as noted in CAPA's publication, *Case Study 4: Sri Lanka*.

### *Contributions to Shaping Legislative Acts on Public Finance and Anti-Corruption*

APFASL has played a central role in shaping the legislative framework for public finance management and anti-corruption initiatives in Sri Lanka. The association's impact on public sector finance policies includes:

- **Advocacy for Public Finance Reforms:** APFASL has worked closely with lawmakers, policymakers, and regulatory bodies to advocate for reforms that strengthen public finance governance. APFASL's contribution to refine the PFM Act has helped to ensure that the law is not only compliant with global standards but also tailored to Sri Lanka's unique fiscal needs.
- **Promoting Anti-Corruption Legislation:** In line with global efforts to combat corruption, APFASL has made significant contributions to the Anti-Corruption Act of 2023, particularly in clarifying its implications within the public sector. This legislation is expected to reduce corruption risks in government contracting, public procurement, and other key areas of public finance.



*The 2024 Public Financial Management Bill Explained*



*Seminar on Preparation of Annual Reports and Accounts – DTET 2019*



### *Hosting Annual Research Conferences Since 2018*

APFASL has demonstrated a profound commitment to research and thought leadership through its annual research conferences and the publication of policy papers. These initiatives have:

- **Facilitated Knowledge Exchange:** Since 2018, the APFASL annual research conferences have provided a platform for academics, policymakers, public finance professionals, and international experts to exchange ideas, research, and best practices. The conferences address emerging trends in public finance management, fiscal policy, governance, and anti-corruption—critical issues shaping the future of Sri Lanka's economy.



*Annual Conference 2018*



*Annual Conference 2024*

- **Shaped Public Finance Policy:** Through these conferences and policy papers, APFASL has been at the forefront of policy discussions related to fiscal governance, making significant contributions to Sri Lanka's financial landscape. By proposing evidence-based solutions to public sector challenges, the association has played a vital role in shaping policy decisions that impact the country's economic future.
- **International Conference on Accrual Accounting and Financial Reporting in 2016:** The program aimed to create an impact by promoting global best practices in public sector financial reporting, enhancing transparency, and fostering discussions on implementing accrual-based accounting standards, to improve decision-making and accountability in

The recognition and impact of APFASL's initiatives in the field of public finance management cannot be overstated. From its flagship Best Annual Report Awards (BARA), which has raised the standards of public sector financial reporting, to its significant contributions in shaping public finance legislation and anti-corruption laws, APFASL has become a key player in enhancing financial governance in Sri Lanka.

With its research conferences and policy papers, APFASL has also positioned itself as a thought leader, influencing public finance policy and providing valuable insights to drive reforms. As APFASL continues to advance its mission, its work will remain critical in shaping a transparent, accountable, and sustainable public financial management system in Sri Lanka and beyond.



## STRATEGIC INITIATIVES AND VISION FOR THE FUTURE

APFASL's strategic initiatives reflect its long-term vision of transforming Sri Lanka's public financial management landscape. These initiatives are geared towards enhancing financial governance, strengthening the capacity of public sector professionals, and fostering international collaboration. The association's forward-looking approach to public sector financial reforms aims to ensure that Sri Lanka's public finance system remains transparent, accountable, and aligned with global best practices. Here's a detailed look at the strategic initiatives and vision for the future:

### *Expanding Public Sector Accounting and Reporting through SLPSAS Implementation*

One of APFASL's core strategic goals is to expand the implementation of the Sri Lanka Public Sector Accounting Standards (SLPSAS), which are based on International Public Sector Accounting Standards (IPSAS). The association is committed to improving the accountability and transparency of public sector financial reporting. Key initiatives in this area include:

- **Wider Adoption of SLPSAS Across Government Entities:** APFASL plans to expand the adoption of SLPSAS across all levels of government, including ministries, departments, local authorities, and noncommercial entities. By facilitating this transition, APFASL aims to ensure that Sri Lanka's public sector financial statements are in line with global standards, providing stakeholders with accurate, reliable, and comparable financial information.
- **Technical Assistance and Support:** APFASL will continue to offer technical assistance, training, and capacity-building programs to public sector accountants, auditors, and financial managers. This support will be essential for overcoming the challenges of implementing SLPSAS effectively and consistently across the public sector.
- **Regular Updates and Revisions of SLPSAS:** In response to changing international standards and best practices, APFASL will work to ensure that SLPSAS remains up-to-date. This will involve reviewing and updating the standards periodically, ensuring their continued relevance and compliance with IPSAS.

By expanding the implementation of SLPSAS, APFASL is positioning Sri Lanka's public sector as a leader in financial transparency and governance, driving significant improvements in public sector financial management.

### *Building Demand for Qualified PFM Professionals*

As part of its long-term strategy, APFASL recognizes the importance of having a well-trained, skilled workforce in public financial management (PFM). The association aims to increase the demand for qualified public finance professionals to meet the growing need for expertise in managing public resources efficiently. Key strategic initiatives in this area include:

- **Promoting Professional Qualifications:** APFASL is focused on raising awareness about the value of professional qualifications such as Chartered Public Finance Accountant (CPFA), Associate Public Finance Accountant (APFA), and Fellow Public Finance Accountant (FPFA). By promoting these qualifications, APFASL seeks to encourage public sector employees to pursue professional development, leading to a more skilled and qualified workforce in the public finance sector.



- **Expanding the MPFM Degree Program:** The MPFM program, launched with academic and development partners, is key to APFASL's mission to train public finance professionals, with plans to expand its reach across all public sectors.
- **Strengthening Professional Development Initiatives:** APFASL plans to expand its capacity-building initiatives, including seminars, workshops, and training programs. These initiatives will address emerging trends in public finance and ensure that professionals remain up-to-date with the latest practices in public sector accounting, budgeting, auditing, and financial reporting.

Through these efforts, APFASL aims to build a strong demand for qualified PFM professionals who will play a crucial role in ensuring the efficient and transparent management of public resources in Sri Lanka.

#### *Strengthening Relationships with Government Entities and Development Partners*

Building and maintaining strong relationships with key government entities and development partners is essential for achieving APFASL's goals and advancing public financial management reforms. APFASL recognizes the importance of collaboration in driving sustainable change in public finance. Strategic initiatives in this area include:

- **Collaborating with Government Ministries and Agencies:** APFASL will work closely with key government entities such as the Ministry of Finance, the Central Bank of Sri Lanka, and the Auditor General's Department to advocate for stronger public finance policies and to support the implementation of financial reforms. Through these collaborations, APFASL aims to influence key fiscal decisions and ensure the effective implementation of public finance laws and standards.
- **Strengthening Ties with International Development Partners:** APFASL will continue to foster partnerships with international development organizations such as USAID, UNDP, the World Bank, and ADB. These collaborations provide APFASL with the necessary resources, technical expertise, and global perspectives to advance its goals. By leveraging these partnerships, APFASL can access funding, expertise, and networks that are critical for implementing large-scale public finance reforms and capacity-building initiatives.
- **Advocacy for Legislative Changes:** APFASL will work closely with policymakers and legislators to influence the development and reform of public finance-related legislation. This includes advocating for laws that enhance financial transparency, accountability, and the effective use of public funds.



SLPSAS Program (USAID)



DLGFM Program (UNDP)



By strengthening relationships with government entities and development partners, APFASL will continue to drive positive change in Sri Lanka's public finance sector and ensure that reforms are well-supported at both the national and international levels.



*MOU Signed with USAID*

### *Exploring New Opportunities for Training, Advocacy, and Global Collaboration*

APFASL remains committed to exploring new opportunities for advancing public finance management and fostering global collaboration. The association recognizes that in an increasingly interconnected world, it must stay ahead of emerging trends and global developments in public finance. Strategic initiatives in this area include:

- **Innovative Training Programs:** APFASL will continue to design and offer cutting-edge training programs that address the evolving needs of public finance professionals. This includes training on emerging technologies such as data analytics, and information system audits in the public sector. By equipping professionals with these modern tools, APFASL aims to improve the efficiency, transparency, and accountability of public financial management systems.



*Power BI programme*

- **Global Collaboration and Knowledge Exchange:** APFASL will strengthen its ties with international organizations, such as the International Federation of Accountants (IFAC) and CIPFA (UK), to engage in global knowledge exchange. These collaborations will provide APFASL with insights into global best practices and innovations in public finance, which can be adapted to the Sri Lankan context.

- **Advocacy for Public Finance Reforms:** APFASL will continue to advocate for public finance reforms at the national and international levels. This includes promoting policies that support fiscal sustainability, debt management, and public sector efficiency. APFASL will also engage in policy dialogues and research forums to contribute to the national discourse on public finance.

By exploring new opportunities for training, advocacy, and global collaboration, APFASL will position itself as a thought leader in the public finance space and ensure that Sri Lanka remains at the forefront of global public finance best practices.



The strategic initiatives outlined above reflect APFASL's commitment to shaping the future of public financial management in Sri Lanka. By focusing on expanding SLPSAS implementation, building demand for qualified PFM professionals, strengthening relationships with government entities and development partners, and exploring new opportunities for training, advocacy, and global collaboration, APFASL is poised to continue its pivotal role in driving sustainable reforms in public finance.

Through these efforts, APFASL aims to create a more transparent, accountable, and efficient public financial management system, ensuring that Sri Lanka's public resources are managed effectively to promote long-term economic stability and growth.

## ACKNOWLEDGMENTS

As we reflect on the significant milestones and achievements of the Association of Public Finance Accountants of Sri Lanka (APFASL), we would like to express our sincere gratitude to the many individuals, organizations, and institutions that have contributed to our success and progress.

We extend our heartfelt thanks to CA Sri Lanka Council and the present and past presidents of CA Sri Lanka for their continuous support and collaboration, which laid the foundation for APFASL's formation and growth. The leadership and vision provided by the President Mr. V Kanagasabapathy, present, and past members of the APFASL board have been pivotal in steering the association towards its current achievements.

We are deeply grateful for the ongoing cooperation with the key officials of the Ministry of Finance, and other government ministries and departments. Their collaboration has been essential in ensuring the alignment of APFASL's initiatives with national policies and in advancing public financial management (PFM) reforms in Sri Lanka. We also thank the Provincial Councils and local government institutions, the Central Bank of Sri Lanka (CBSL), and various other local and international institutions that have engaged with us over the years, offering technical expertise, financial support, and guidance.

Our special thanks go to the Auditor General's Department (National Audit Office) for its continuous support in enhancing the quality of public sector auditing and financial management practices. Their expertise has been instrumental in shaping APFASL's initiatives and ensuring the success of our programs.

Finally, we acknowledge the dedication and efforts of our present and past staff members, all individuals and partners whose involvement has been integral to APFASL's journey. Their contributions have been crucial in developing APFASL to its current status, advancing public financial management in Sri Lanka, and we look forward to continued collaboration in the years ahead.

Thank you for your invaluable support.



## MAKE IT COUNT WITH THE ASSOCIATION OF PUBLIC FINANCE ACCOUNTANTS OF SRI LANKA (APFASL)

# BE A RECOGNISED GLOBAL LEADER IN PUBLIC FINANCE



### Routes to obtain CPFA Membership

Two routes to CPFA membership; take up the CPFA examination with exemptions depending on your affiliation with APFASL, else start from the beginning if you are a public sector employee with GCE AL qualification.

### APFASL also offers fast-track entry routes to CPFA;

- ✓ Subject exemptions in the CPFA exam and
- ✓ Direct membership for CA members in public service with more than 5 years of post-qualifying experience

### CPFA Membership

There are three levels of membership under CPFA;

- **Affiliate** – APFASL members with 5 years of public sector experience
- **Associate** – Qualified APFASL members who have less than 5 years of post-qualifying experience
- **Member** – Qualified by examination route and/or with exemptions with 5 years post-qualifying experience

### From CA to CPFA

Direct membership for CA members in public service with more than 5 years of post-qualifying experience CA members are welcome to apply via the "dual membership" gateway route to obtain CPFA membership that will give a stronger advantage in your public sector career



# BE PART OF A PRESTIGIOUS PROFESSIONAL LEGACY

## JOIN THE ASSOCIATION OF PUBLIC FINANCE ACCOUNTANTS OF SRI LANKA (APFASL)

The Public Sector Wing of the Institute of Chartered Accountants of Sri Lanka

**APFASL is the preferred local professional accountancy body for the public sector offering a variety of recognized qualifications:**

- Associate Public Finance Accountant (APFA)
- Fellow Public Finance Accountants (FPFA)
- Chartered Public Finance Accountants (CPFA)

### Benefits of Choosing a Professional Qualification Offered by APFASL

- Less expensive
- High recognition
- Be qualified in a growing market
- Be a specialist in public financial management



#### APFASL MEMBERSHIP

Accountants, Auditors, Inland revenue officers, and similarly qualified public sector officers with;

1. two years of experience are eligible for associate membership (APFA) and
2. those with ten years of experience for the fellow membership (FPFA).

#### CPFA MEMBERSHIP

APFASL members could join the CPFA examination route to become CPFA and CIPFA (UK) members.

Three levels of membership; Affiliate, Associate and Member based on the stage of completion of the examinations and experience for the CPFA membership.

## CONTACT US FOR MORE INFORMATION



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